



2016 ANNUAL REPORT

Partnership for Transparency Fund

Supporting citizens against corruption

ADVANCING INNOVATIVE CITIZEN-LED APPROACHES TO IMPROVE GOVERNANCE, INCREASE TRANSPARENCY, PROMOTE THE RULE-OF-LAW AND REDUCE CORRUPTION IN DEVELOPING COUNTRIES



POOR GOVERNANCE IS ONE OF THE GREATEST OBSTACLES TO DEVELOPMENT

Crime, corruption, waste and tax evasion have cost the developing world nearly \$6 trillion over the past decade with devastating impacts on ordinary people. At PTF, we encourage citizen participation and monitoring in government services and development programs. This approach has proven to be overwhelmingly effective in reducing both corruption and poverty.

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ABOUT US

Poor governance is one of the most critical obstacles to overcoming poverty. Sustainable development is unlikely to be achieved when governments are not effectively held accountable for using resources effectively and honestly.

The Partnership for Transparency Fund (PTF) works to promote transparent, accountable, and effective governments through citizen-led action. Our goal is to pilot and scale-up innovative approaches and tools with demonstrated impact. We draw important lessons from each of these experiences and share the resulting knowledge widely to advance good governance around the world.



MISSION

To advance citizen-led approaches that improve governance, increase transparency, promote the rule-of-law and reduce corruption in developing and emerging countries.

EXPERIENCE

Over the past 16 years, we've supported 162 civil society partners in 66 countries to complete more than 260 projects. This experience, combined with the support and advice of our expert Advisers, provides great insight into fighting for greater transparency and accountability in difficult circumstances.



PHILOSOPHY

We support projects that are action-oriented and directly address identified governance problems through interaction between citizens and their governments. Most of our projects have been independently evaluated and overwhelmingly they have been deemed successful and replicable.



WHAT WE DO

OUR SERVICES

Our goal is to promote transparent, accountable and effective government through citizen-led action. This underlies every service we provide. We work with civil society, governments and development agencies to improve public services and enforce the rule of law. By financially supporting local organizations, disseminating lessons learned, and sharing our experience to promote more effective development policies - we're making a difference.

Technical Assistance



Assist in developing project plans, monitoring implementation and evaluating impact

Capacity Building



Strengthen the capacity of grassroots organizations to undertake social accountability activities

Networking Services



Link organizations with common goals and challenges to promote mutual support networks

Our Services Incubate Innovation:

CSOs we support address issues of governance and corruption by employing a wide range of tools, exploring the effectiveness of different approaches, tailoring their interventions to the situations they encounter, and sharing their experience. This approach has helped our partners create effective new models for social accountability.

Financial Support



Provide small grants to CSOs for action-oriented, grassroots projects addressing good governance

Strategic Advice



Provide services to strengthen citizen engagement in the operations of aid agencies and international financial institutions. We have produced reports and made recommendations to the Asian Development Bank (ADB), the World Bank and the African Development Bank (AfDB) on making civil society engagement more effective in their project, strategic and analytical work.

Knowledge & Learning



Introduce global best practices for adaptation to local conditions and extract lessons for worldwide knowledge sharing



OUR HISTORY SINCE 2000

In 2000, a group of senior global development professionals founded the Partnership for Transparency Fund (PTF) to address the severe and widespread problem they encountered during their service —namely widespread and systemic corruption. In response, our founders encouraged their network of colleagues to commit time and expertise to helping empower some of the world's most vulnerable people to improve their societies by advancing transparency, public accountability, good governance, and rule-of-law. Since then, we've supported more than 260 citizen-led projects to demand improved governance in 66 countries. In the process, we've proved that civil society movements can succeed in improving public accountability, with more than 85% of the projects we support achieving their intended objectives.

LETTER FROM THE

CHAIRMAN OF THE BOARD

I am pleased to report that PTF has continued its high-achieving programs and started new initiatives this year. In 2016 alone, we helped citizens in the Philippines, Uganda, Serbia, Croatia, Bosnia, Albania, Bosnia & Herzegovina, Kosovo, Macedonia, and Mongolia get the tools, assistance and resources they need to hold their governments accountable.

Despite our success, it's easy to be disheartened by increased levels of corruption worldwide. Transparency International's 2016 Corruption Perceptions Index notes "over two-thirds of the 176 countries and territories fall below the midpoint of the scale of 0 (highly corrupt) to 100 (very clean)" and "more countries declined than improved showing the urgent need for committed action."

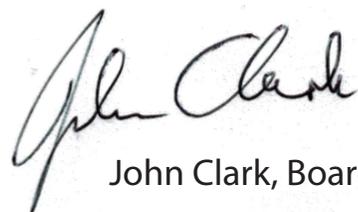
While poor governance impacts all of us, the situation is most severe for the poor in developing countries who feel the tangible impact of corruption on a daily basis. In Africa, up to 44% of parents report being forced to pay illegal fees for their children to attend public schools. An estimated 10%–30% of medicines sold in developing countries are counterfeit, most of them with no active ingredients at all.

In 2016, we supported programs that ensure people in Uganda get corruption-free healthcare, that gender based violence (GBV) victims in the Balkans have access to

fair legal recourse, that minority children in Mongolia have access to a quality education and that qualified beneficiaries get fair access to livelihood assistance throughout the Philippines' Conditional Cash Transfer Program.

These initiatives directly improve the lives of the most vulnerable. The common aim is to ensure they get the resources that are intended for them by improving the management transparency and accountability of development and aid programs. Over the long term, these activities produce stable and thriving communities. Citizen engagement translates community frustration into productive actions that not only thwart corruption, but aid in the integrity and efficiency of government services and expenditures.

We will continue to celebrate our successes and push for more effective methods to improve governance in developing countries from the bottom-up. I am proud of how PTF is shaping and guiding the movement towards better, citizen-centered governance. We are committed to doing everything in our power to support programs and innovations that aid people who are suffering from the abuse of power.



John Clark, Board Chair



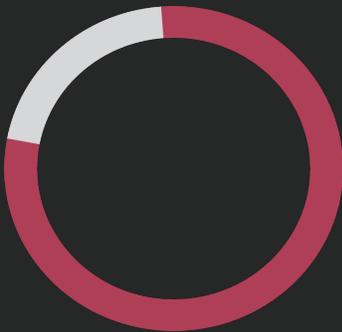
INSPIRING LOCAL PARTNERS

Our local partners are brave men and women who stand up and speak out against corruption in their home countries. Their perspectives, knowledge, creativity and leadership can turn the tide on corruption that so profoundly damages developing countries and their citizens. Despite the great personal risk, they rise above their personal interest and inspire countless others to do the same. Their accomplishments have proven that citizens can succeed in improving government transparency and accountability.

OUR ACTIVITIES

2016 HIGHLIGHTS

Public services the poor depend on, from clean water to health clinics, end up woefully insufficient when resources are diverted for private gain. Our programs substantially improve the lives of the most vulnerable by increasing access to quality, reliable public services.



76% OF DRUGS DISAPPEAR BEFORE REACHING PATIENTS IN UGANDA

Corruption often means the poorest are denied access to health care. Child mortality rates in countries with high levels of corruption are about one-third higher than in countries with less corruption, and infant mortality rates are almost twice as high. This year, the Citizen Action Platform (CAP) in Uganda, reduced the number of bribes paid to public hospitals in the pilot district by 15%. Today, approximately 55,000 additional children and adults now have access to the care they need to lead healthy lives.



27% OF WOMEN IN EASTERN EUROPE REPORT EXPERIENCING GENDER BASED VIOLENCE (GBV)

Few victims seek legal recourse, and when they do, they're often disappointed. In Serbia, for example, UNDP reports prosecutors failing to interview the victim or the perpetrator 79.5% of the time and 66.7% of criminal charges are dismissed, citing lack of evidence. The Barry Metzger Rule of Law Initiative supported a program with the American Bar Association and law firm, Hogan Lovells, to train lawyers, CSOs and other advocates to represent clients in GBV and discrimination cases in Macedonia, Albania, Serbia and Bosnia.



10,000
hours of
expert
pro-bono
assistance



16th year
of operation

3 new
projects
launched



**5 REGIONAL CSO
CONSULTATIONS
HELD**

*by the African Development Bank
with PTF support*



**78 MONITORING
TEAMS ESTABLISHED**

*to conduct social accountability
activities in Nepal through the
CARTA program*



**60 GBV ADVOCATES
TRAINED IN THE
BALKANS**

*through a PTF supported program
with the American Bar Association
and Hogan Lovells law firm*

↑60%

**INCREASE IN CITIZEN
REPORTING**

*to the Citizen Action Platform in
Uganda after partnering with
UNICEF's U-Report program*



**10 PARENT-TEACHER
ASSOCIATIONS
ORGANIZED**

*to monitor the performance of
public schools in Mongolia*



**443 PARENT LEADERS
TRAINED IN SOCIAL
ACCOUNTABILITY**

*to monitor the Conditional Cash
Transfer Program of the Philippines*



**10 CITIZEN ENGAGE-
MENT PROGRAMS IN
HEALTH ANALYZED**

*in 10 countries in "Engaging
Citizens in Health Service Delivery: A
Literature Review"*



**6 GLOBAL TRENDS
ANALYZED**

*in "Civil Society & Development:
Global Trends, Implications and
Recommendations for Stakeholders
in the 2030 Agenda"*



**33 PTF PROJECTS IN
THE PHILIPPINES
REVIEWED**

*in "A Decade of Helping Civil Society
Fight Corruption in the Philippines"*

FROM THE PRESIDENT



Richard Stern, President, PTF

In 2016, we increased our focus on knowledge outputs that strengthen civil society approaches to improve governance, increase transparency and promote the rule of law. We worked at the grassroots, piloting innovative civil society approaches, and at the international level, research papers and provided consulting advice on best practices for engaging civil society. This evolution is both consistent with our goals and exploits our cadre of advisers and consultants.

Over the last 12 months, we have developed new program concepts; pursued partnership initiatives; taken steps to es-

tablish and strengthen our regional offices; and deepened our knowledge and learning efforts. Our Advisers have also made stellar efforts to implement our on-going programs.

Thanks to the generosity of our Advisers, Members and Board, as well as the continued support of the Overlook International Foundation, our operational resources remain solid. Indeed, the 2015 private fundraising campaign was our best ever. This gives us the needed basis for program development including soliciting project funding and pursuing joint ventures with suitable partners.

We have made significant progress in establishing potentially strong and long-term partnerships with UNICEF, multilateral development banks (MDBs), the American Bar Association and law firms, as well as prominent international NGOs such as HELVETAS. We also completed a consulting contract for Management Systems for Health (MSH) and are currently executing a contract with the African Development Bank (AfDB) on their citizen engagement strategy.

This has resulted in some significant gains over the past year. The impact of the CAP program in Uganda has expanded dramatically as a result of the significant increase in “citizen grievances” received through our joint venture with UNICEF’s U-Report

mechanism. A new Western Balkan network of civil society organizations (CSOs) designed to promote citizens' rights in the context of EU accession is now operational with significant technical assistance from the Metzger Rule of Law Initiative. Our largest program to date, Citizen Action for Results, Transparency and Accountability (CARTA), was also completed and produced a final report on the lessons learned.

Looking ahead to our expanding portfolio, this year we initiated a program funded by the EU to implement the PEACE project in Myanmar, where PTF e.V. and PTF will provide technical assistance to help strengthen the capacity of local CSOs, and signed a contract with the European Bank for Reconstruction and Development (EBRD) to train Ukrainian CSOs to monitor the implementation of the government's new e-procurement system.

Our knowledge and learning (K&L) efforts are also expanding considerably. This includes the implementation of the K&L components of the Global Partnership for Social Accountability (GPSA) supported projects in Mongolia and the Philippines as well as freestanding knowledge products such as *Civil Society and Development: Global Trends*, which analyzes several global trends concerning civil society's role in development and their implications for the 2030 Agenda, and *A Decade of Helping Civil Society Fight Corruption in the Philippines*,

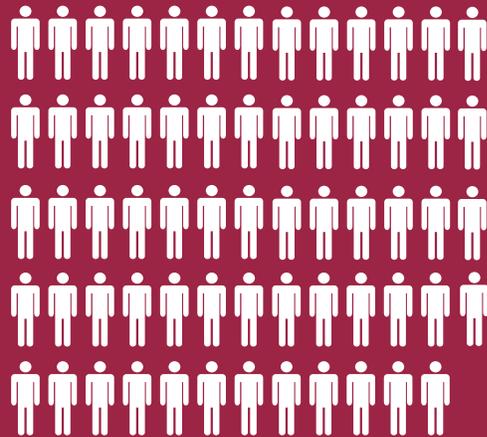
which reviews results and lessons learned of our extensive work there. In February, we also organized a successful, and well attended, high profile panel discussion on "What's Next for the Anti-Corruption Agenda," that brought together Nancy Birdsall, founding President of the Center for Global Development, Robert S. Mueller, former Director of the U.S. Federal Bureau of Investigation (FBI), and Ngozi Okonjo-Iweala, who served two terms as the Minister of Finance in Nigeria to share their experiences on the impacts of corruption, challenges combating it and future directions for the anti-corruption agenda.

Our regional offices in Europe (PTF e.V.) and the Philippines (PTF-Asia) remain very active and continue to pursue numerous initiatives. We officially established an affiliate in India in May and are optimistic that an active program will emerge building on our past successes in the sub-continent.

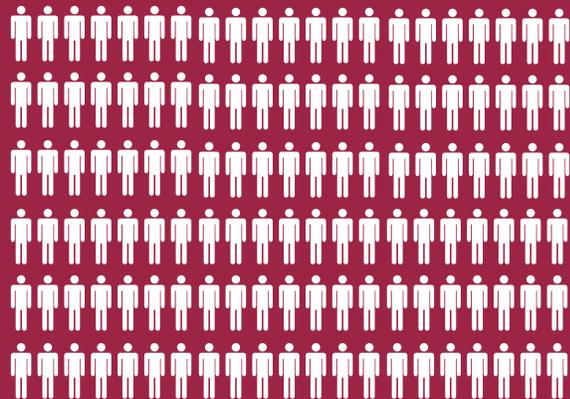
Overall, we have made great progress on our strategic objectives set just one year ago. We have increased partnerships, developed innovative program concepts, diversified our funding base and have become a more visible and active member of the anti-corruption community. These achievements are accomplishments of our Advisers. I am hugely grateful for their dedication to PTF which has fully supported the organisation throughout this year and into 2017.

We are truly a global organization. Over 70 expert advisers serve as volunteers and consultants around the world who undertake assessments, conduct trainings and provide advice to aid agencies. Likewise, our network of CSO partners in developing countries go beyond analysis to produce concrete results through constructive engagement with their government. These dual networks enable us to simultaneously be grounded in grassroots realities and track global trends, effectively connecting global practices and the local context.

64 partners in
17 countries



70 advisers in
12 countries





Establishing a presence around the world

Our expanding regional affiliate model has produced major benefits. The regional offices in Europe (PTF e.V.) and the Philippines (PTFA) remain very active and continue to pursue numerous initiatives. Now that the Partnership for Transparency Foundation India (PTF-India) is formally established we are optimistic that an active program will emerge which builds on our past successes in the sub-continent. It is becoming increasingly clear that “boots-on-the-ground” and dedicated and focused attention greatly benefits our regional programs. In this spirit, we are in the process of establishing an African affiliate.

PTF e.V. (Germany)

PTF e.V. is eligible to participate in calls for proposals from the European Union (EU) which correspond to the PTF agenda. To date, PTF e.V. has been successful in winning two grants from the EU for programs in Eastern Europe and in Myanmar. In close cooperation with PTF, PTF e.V. advisors play an increasing role in fostering the PTF agenda and reaching out to potential European partners.

PTF Asia (Philippines)

The implementation of the two GPSA-funded projects, i-Pantawid in the Philippines and Transparency and Accountability in Mongolian Education (TAME), remained the focus of PTFA operations in 2016. PTFA also published a paper detailing the results and lessons of decade-long (2003-2013) support to Filipino CSOs, celebrating successes and reflecting on challenges moving forward.

Partners for Transparency (India)

PTF-India was officially registered on May 13, 2016. The Board of Directors are: Santosh Bhargava, Rathi Jha, Sudipto Mundle, Rajat Nag, Rahul Raturi, and Indira Sandilya. This year PTF-India helped manage a project that introduces participatory and transparent procurement and distribution of drugs and medical equipment as well as social audits of basic health service delivery in Kerala.



INNOVATIVE PARTNERSHIPS

PTF instituted a partnership with UNICEF to collect and resolve citizen reports of malpractice and mistreatment in Uganda's public health care system. Through the Citizen Action Platform (CAP), messages received by UNICEF's U-report program are filtered and forwarded for investigation and resolution by the Anti Corruption Coalition Uganda (ACCU) and its local affiliates. This arrangement helps these local organizations with modest resources overcome the limitations of expensive technology development to enact real change on the ground.

FEATURED

PARTNERS

We reach communities by partnering with local CSOs in piloting and growing projects that advance transparency, public accountability, good governance and rule of law. We provide our partners access to the resources they need—technical expertise, program tools, and project-specific grants—to catalyze successful citizen-led change in communities suffering from corruption and the abuse of power. In their own countries, our CSO partners employ a wide range of tools, exploring the effectiveness of different approaches, tailoring their interventions to the situations they encounter and sharing their learning as they gain experience.

AMERICAN BAR ASSOCIATION BALKANS REGIONAL RULE OF LAW NETWORK (BRRLN)

Since 1991, the ABA has been supporting justice sector development in the Balkans through a range of legal reform programs. Their Balkans Regional Rule of Law Network (BRRLN) was launched in 2013 to encourage the region's bar associations and CSOs to collaborate and to share knowledge, best practices and tools. This year, the Metzger Initiative partnered with the BRRLN, and international law firm, Hogan Lovells, to increase the capacity of advocates to represent clients in gender-based violence and discrimination cases in Serbia, Macedonia, Albania, Kosovo and Bosnia-Herzegovina.

GLOBE INTERNATIONAL CENTER - MONGOLIA

Globe International Center was awarded a grant from the Global Partnership for Social Accountability (GPSA) to improve the quality of service delivery in the education sector by strengthening citizen engagement in the monitoring of budgets and procurement processes in order to ensure transparency and accountability. PTF is managing the knowledge and learning (K&L) component of this project and another GPSA-supported project in the Philippines.

LOCAL RESOURCE CENTER (LRC) - MYANMAR

LRC was established by a broad network of organizations after Cyclone Nargis to better coordinate local and international organizations and advocate on behalf of local groups. Since then, LRC has shifted its focus from disaster response to the holistic development of CSOs in Myanmar. PTF e.V., HELVETAS and LRC entered into the agreement in 2016 to carry out the European Union-funded program to strengthen the capacity of LRC to support the participation of 1,000 local CSOs in the planning, implementation, and review of development projects, public services delivery and government policies.

KIEV SCHOOL OF ECONOMICS (KSE) - UKRAINE

KSE is among the top schools in Central and Eastern Europe. PTF has selected KSE as its local partner to implement a two-year program to strengthen the capacity of Ukrainian CSOs to monitor public procurement of goods and services. It will develop tools and provide training to help CSOs and journalists identify irregularities and bring evidence-based reports of abuse to the attention of the responsible authorities using information generated by Ukraine's e-procurement system, Prozorro.



YEAR IN REVIEW **OUR REACH**

Beyond our innovative programs, we're becoming a more visible and active member of the anti-corruption community.



12

PTF-sponsored
events held

Our Advisers shared the knowledge gained from our programs and their vast professional experience at a variety of events, workshops and training programs in London, Delhi, Frankfurt, Yangon, Manila, New York, and Washington, D.C. We hosted 12 events in 2016 in partnership with the World Bank, Global Partnership for Social Accountability, Center for Global Development, United Nations Association, Asian Development Bank, MIT and many more.

Our operational resources remained solid in 2016 thanks in large part to 125 donations we received from individuals. All funds entrusted to PTF go towards our mission of reducing corruption and improving public service delivery in developing and emerging countries.

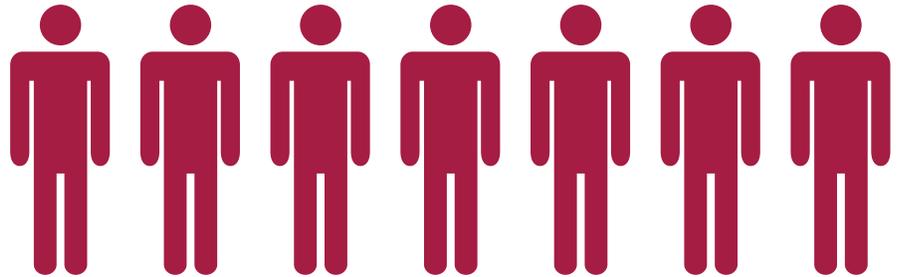


125

individual donors

796

trainees under PTF
supported programs



5

 new
publications

The experiences gained, lessons learned, and knowledge developed from our programs are prominent in our publications. We showcase how CSOs take action, share interventions that have produced impacts, and provide how-to advice. This year, we published five reports, ranging in topic from citizen engagement in the delivery of health services to analyzing civil society's global trends in the context of the 2030 Agenda for Sustainable Development.

OUR TEAM

WHO WE ARE

PTF has accomplished its unique work with a unique approach. We are essentially a volunteer organization of highly experienced professionals who have spent their careers working mainly on international development but also in law, the financial sector and other fields. These professionals build close supportive relationships with our clients providing support throughout the project cycle and even beyond.



BOARD OF DIRECTORS

Our Board of Directors bring together a diverse range of individuals with extensive experience in good governance and international development. They meet twice per year to review our progress and consider key strategic issues.

John Clark, **Board Chair**

Vinay Bhargava

Fayezul Choudhury

Cyprian Fisiy

Anupama Jha

Pierre Landell-Mills

Reuben Lifuka

Rajat Nag

Mary-Jane Ncube

Aloysius Ordu

Christiaan Portman

Daniel Ritchie

Richard Stern

Eyasu Yimer

Vinay Bhargava

PRESIDENT'S COUNSEL

President's Counselors are individuals who have made especially valuable contributions to PTF and continue provide guidance and advice.

Frank Vogl

Pierre Landel-Mills

STAFF MEMBERS

We maintain a small team of staff to support program development, financial management, communications strategies and more.

Lorena Curry, **Grants & Finance Manager**

Sarah Little, **Programs & Communications Manager**

Ariel Shaker-Brown, **Operations Officer**

MANAGEMENT TEAM

Members of our Management Team volunteer their services. They are seasoned experts with diverse backgrounds who oversee our all aspects of our operations.

Richard Stern, **President**

Vinay Bhargava

William Corcoran

Lars Jeurling

Barbara Kafka

Jeff Kass

Daniel Ritchie

Ellie Schrieber

Eluned Schweitzer

Jane Schubert

Leen Solleveld

Roger Sullivan

Tjaarda Storm van Leeuwen

FELLOWS & INTERNS

Our interns and fellows are students and young professionals who take on independent projects under the guidance of our Advisers.

Joseph Asfour

Amogh Srinivasan

Lola Easter

Wilson Gallagher

Richa Bhattarai

WHO WE ARE

ADVISERS

A distinctive feature of PTF is our network of highly experienced development professionals, drawn from multi-lateral development banks (MDBs), bilateral aid agencies, foundations, private sector firms and non-profit organizations. Over 70 Advisers serve as volunteers and consultants with specialized skills in the design, implementation and evaluation of CSO partner good governance projects over a wide range of countries, sectors and thematic areas.

Hadi Abushakra

Achilles

Adamantiades

Elizabeth Adu

Shyamadas Banerji

Janina Berg

Vinay Bhargava

Frédéric Boehm

Linda Bruce

Fayezul Choudhury

John Clark

Bill Corcoran

Anabel Cruz

Stephanie de Chassy

Adriana De Leva

Jacomina de Regt

Dante Delos Angeles

Judith Edstrom

Peter Eigen

Ed Elmendorf

Sabine Engelhard

Horst Feuerstein

Hady Fink

Bill Friar

Prem Garg

Marie-Hélène

Genzano

Leonard Ginocchi

Jeff Gutman

Betty Hanan

Ralph Hanan

Roslyn Hees

Norman Hicks

Richard Holloway

Hadeel Ibrahim

Philipp Jahn

Ram Janakiram

Evangeline Javier

Lars Jeurling

Barbara Kafka

Carola Kaps

Franz Kaps

Jeff Kass

Akbar Khawaja

Jenny Kiessling

Knud Kjaer

Halyna Kokhan

Christoph

Kowalewski

Pierre Landell-Mills

Roberto Laver

Robert Liebenthal

Jeff Lovitt

Jonas Mbwangue

Frank Mcnerney

Maxie-lina Mehling

Karin Millett

Lelia Mooney

Muthoni Muriu

Rajat Nag

Mary-Jane Ncube

Nico Nissen

Nnamdi Nwachukwu

Birgitta Nygren

Donal O'Leary

Wale Omoniyi

Geoff Opio

Aloysius Ordu

Dondon Parafina

Laurence Peters

Christiaan Poortman

Stefen Queck

Chris Redfern

Daniel Ritchie

Nigel Roberts

Jonathan Rose

Nightingale Rukuba-

Ngaiza

Indira Sandilya

Karti Sandilya

Franz Schorosch

Ellie Schreiber

Jane Schubert

Eluned Schweitzer

Alexander Sierck

Khalid Siraj

Leen Solleveld

Olesea Stamate

Richard Stern

Cathy Stevulak

Tjaarda Storm van

Leeuwen

Willem Struben

Roger Sullivan

Fred Temple

Margaret Thalwitz

Jean-Paul Theroux

Jagadish Upadhyay

Mariette van Beek

Pietronella van den

Oever

Geert van der Linden

Rajesh Vidyasagar

Frank Vogl

Marie-Carin Von

Gumppenberg

Hans-Werner Wabnitz

Bjorn Wellenius

Michael Wiehen

Wayne Wittig

Arif Zulfiqar



2016 Members

PTF's Members hold an Annual Meeting and vote on elections for the Board of Directors and on matters that may lead to changes in PTF's basic charter.

Vinay Bhargava

Linda Bruce

Fayezul Choudhury

Bill Corcoran

Anabel Cruz

Stephanie de Chassy

Adriana De Leva

Dante de los Angeles

Judith Edstrom

Peter Eigen

Ed Elmendorf

William Friar

Prem Garg

Norman Hicks

Richard Holloway

Ram Janakiram

Lars Jeurling

Jeff Kass

Barbara Kafka

Franz Kaps

Pierre Landell-Mills

Muthoni Muriu

Bruce Murray

Emma Murray

Knud Kjaer Nielsen

Christiaan Poortman

Daniel Ritchie

Indira Sandilya

Ellie Schreiber

Jane Schubert

Eluned Schweitzer

Khalid Siraj

Leen Solleveld

Richard Stern

Cathy Stevulak

Willem Struben

Roger Sullivan

Tjaarda Storm van Leeuwen

Fred Temple

Gopa Thampi

Pietronella van den Oever

Geert van der Linden

Frank Vogl

Bjorn Wellenius

2016 FINANCIALS

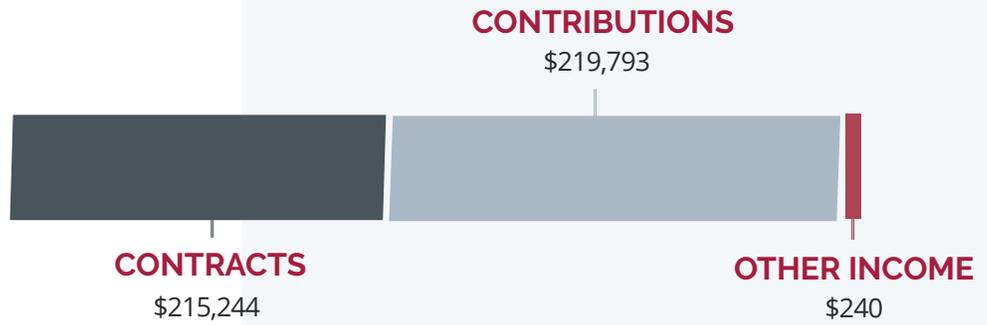
EXPENDITURES

Funds entrusted to PTF go towards our mission of improving governance in developing countries. Our core funding remained solid in 2016, ensuring that our programs will continue to support innovative community leaders holding their government accountable and the tens of thousands of citizens who join them. In addition to our contracts, grants and contributions from individual donors, PTF international development experts provided 3700 pro-bono hours for program services in 2016, with an estimated value of \$164,000.

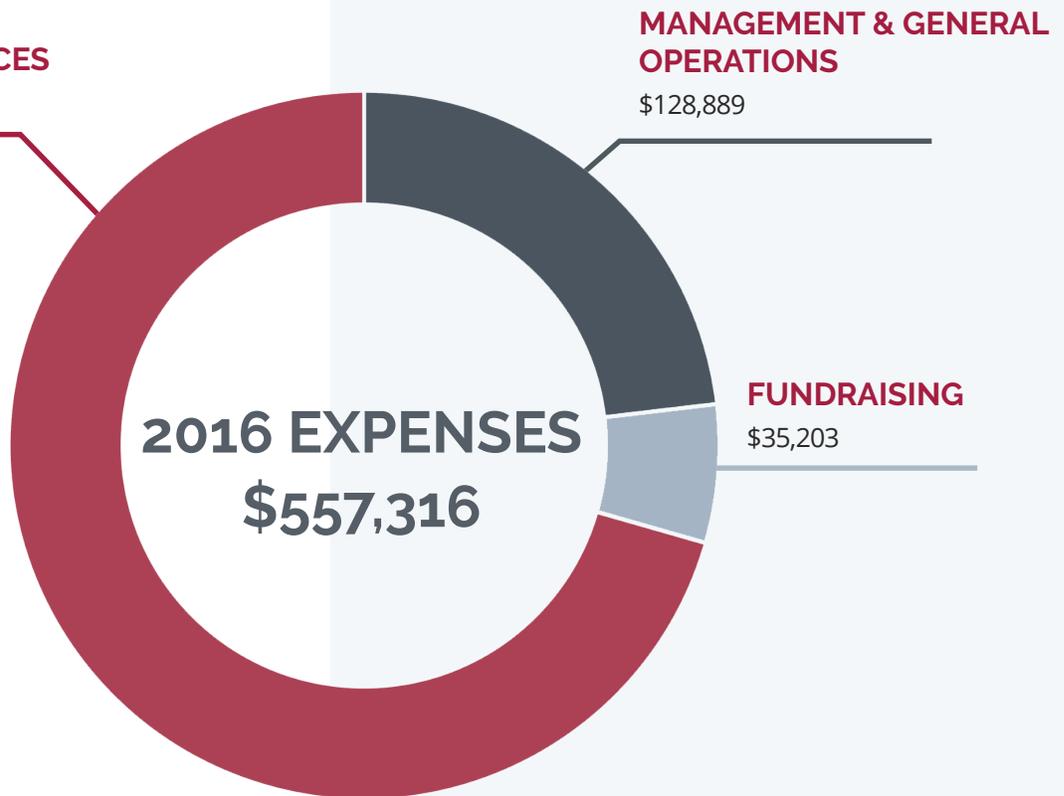
2016 Individual Donors

Elizabeth Adu	Christian Eigen-Zucchi	Barbara Kafka	Daniel Ritchie
Thoedore Ahlers	Ed Elmendorf	Franz Kaps	Sandra Rosenhouse
Shyamadas Banerji	Sabine Engelhard	Jeff Kass	Indira Sandilya
Vinay Bhargava	Qimiao Fan	Jeffrey Katz	Wolfgang Schaefer
Bhuvan Bhatnagar	Wolfgang Fengler	Zarafshan Khawaja	Eleanor Schreiber
Nancy Birdsall	Horst Feuerstein	Elke Kreuzwieser	Jane Schubert
Haleh Bridi	Hady Fink	Saki Kumagai	Eluned Schweitzer
Arthur Bruestle	Cyprian Fisiy	Sumir Lal	Julian Schweitzer
Nicholas R. Burnett	Bill Friar	Tracey Lane	Alexander Shakow
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Simon Chenjerani	Prem Garg	Richard MacEwen	Khalid Siraj
Chirwa	Henry Gassner	Katherine Marshall	Jamil Sopher
Armeane Choksi	Marie-Hélène Genzano	Eugene McCarthy	David Steel
Ram Kumar Chopra	Leonard Ginocchi	Karin Millett	Richard Stern
Fayezul Choudhury	Michael Gould	Daniel Morrow	Tjaarda Storm Van Leeuwen
John Clark	Richard Gregory	John Nellis	Willem Struben
Kevin Cleaver	Jeffrey Gutman	Pierre Landell-Mills	Roger Sullivan
Thomas Columkill-Garrity	Ann Hamilton	Donal O'Leary	Frederick Temple
William Corcoran	Ralph Hanan	Aloysius Ordu	Jeffrey Thindwa
Adriana De Leva	Randolph Harris	Robert Panfil	Jagadish Upadhyay
Dante de los Angeles	Peter Harrold	Praful Patel	Pietronella van den Oever
Louis de Merode	Rifat Hasan	Elaine Patterson	Frank Vogl
Jacomina de Regt	Heidi Henrich-Hanson	Christiaan Poortman	Gregory Votaw
Kreszentia Deur	Norman Hicks	Sanjay Pradhan	Kristie Martin Zedler
Judith Edstrom	Ram Janakiram	Christoper Redfern	Arif Zulfiqar
Peter Eigen	Edward Jaycox	Peter Riddleberger	
	Lars Jeurling		

REVENUE



PROGRAM SERVICES
\$393,224



PRO-BONO CONTRIBUTIONS TO SERVICES DELIVERED

PTF international development experts provided 3700 pro-bono hours for program services.



PARTNERSHIP FOR TRANSPARENCY FUND
2016 ANNUAL REPORT