



**PARTNERSHIP FOR
TRANSPARENCY**

Engaging Civil Society in the Fight against Corruption in the Health Sector

Dr. Hady Fink
Advisor, PTF Europe

4th Anti-Corruption Academic Symposium
Day 1, Session 4: Corruption in the Health Care System
Atlanta, USA
December 9, 2023

U4 Practice Insight



www.u4.no/publications/civil-society-monitoring-in-the-health-sector



U4 Practice Insight 2022:2

Civil society monitoring in the health sector

The Partnership for Transparency Fund's work to ensure clean procurement and quality service provision

Authors

Hady Fink
Sarah Steingrüber
Vinay Bhargava

Series editors

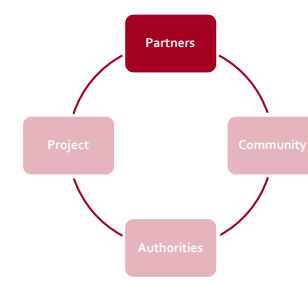
Monica Kirya
Daniela Cepeda Cuadrado

CMI CHR.
MICHELSEN
INSTITUTE

Four Dimensions Determine the Success of Projects



1. Finding the Right Partners



1. Qualification

- CSO staff have the capacities and resources required.

2. Commitment

- CSO is genuinely interested and committed.

3. Embeddedness

- CSO needs trust, support, and convening power in the community.

4. Clout

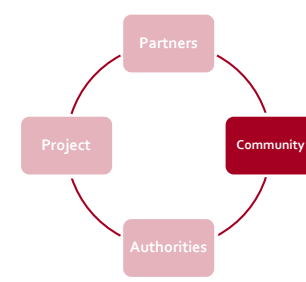
- Local CSOs and national organizations are different partners.

5. Trust

- Reliability in implementing partners is key.



2. Engaging the Community



1. Enabling Environment

- Cultural norms and legal, regulatory, and institutional factors are conducive.

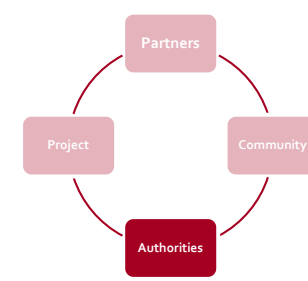
2. Priority

- Project addresses a key problem in the community.

3. Participation

- Critical mass of community members are willing and able to engage.

3. Securing the Buy-in of Authorities



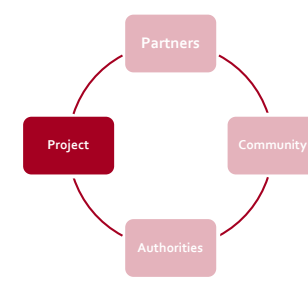
1. Official Support

- Engage authorities in activities, tasks, and roles to share glory and build ownership and participation.
- Ensure multiple sources of support.

2. Health Sector Buy-in

- Secure buy-in from health sector professionals.
- Create trust and cooperation at appropriate levels.

4. Project Design and Implementation



1. Strategy

- Define objectives that are ambitious, yet realistic and feasible.

2. Planning

- Invest time and resources to understand circumstances.

3. Incorporation

- Define entry points and align the project with existing priorities.

4. Constructive Engagement

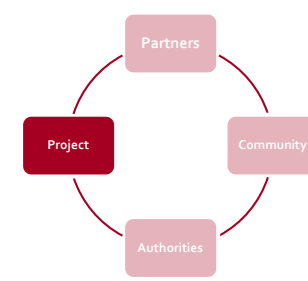
- Use a non-confrontational approach.

5. Tools

- Ensure approaches are suitable for partners, community, context, and project aims.



4. Project Design and Implementation



6. Flexibility

- Adapt the project as required.

7. Monitoring, Evaluation, and Learning

- Ensure MEL is appropriate for the type and size of project.

8. Sustainability

- Operational: partner CSO continues to apply social accountability approaches in its operations and
- Financial: ability of partner CSO to raise funds and remain active.



Contact

Partnership for Transparency

hfink@ptfund.org

www.ptfund.org

www.ptfeurope.org

@PTFund

